

**TALKING POINTS**  
**12<sup>TH</sup> CDF ANNUAL REVIEW CONFERENCE**  
**25 NOVEMBER 2021**

**Air Marshal Martin Kambulu Pinehas, Chief of the Defence Force**

**Dr Wilhelmina Shivute, Executive Director of the Ministry of Defence and Veterans Affairs,**

**Dear Service Commanders,**

**General Officers**

**Senior Officers and Equivalent,**

**Officers and other ranks,**

**Distinguished delegates**

- 1. Thanking the CDF for the invitation to the review conference.**
- 2. Importance of the review conference**
  - In order to know where you are going, you must know where you coming from.
  - Reviews are a source of feedback

- They are a platform where met objectives are celebrated and where areas seeking improvement are highlighted with the aim of improving.

**3. Impact of COVID-19 on NDF operations.**

- NDF's inability to recruit
- Inability to conduct training
- Lack of finances to procure equipment.

**4. Proper usage of available resources.**

- Usage of Vehicles-Generals/car schemes
- Fuel expenses too high
- Unnecessary trips to be avoided.
- Plan according to available resources.
- Every penny should be accounted for.
- Prioritise

**5. Improving the NDF capability within available means**

- Focus on technology. Technology is fast evolving.
- The art of war now very technology based.
- Need to provide our own ICT for reasons of security.

**6. Develop hunger for current political developments (locally & Internationally)**

- This helps in terms of preparations should there be shenanigans in own backyard
- We are part of the global village; we may be called upon to assist internationally

**7. Need to be highly disciplined**

- Discipline begets discipline and vice versa.
- Generals/senior officers should lead by example.

**8. Keep soldiers busy.**

- An idle mind is a devil's workshop
- An idle mind gets occupied by all sorts of thoughts
- Need to keep soldiers busy and active
- Through inter-sport and cultural competitions (Various units)
- Need to have a cultural troop for the NDF.

**9. Need to get inoculated**

- Fourth wave on the horizon and could be more fatal

**10. Wishing members, a Merry Christmas and Prosperous New year**

- Urge members to rest enough and come back invigorated.

**11. On that note, it is now my distinct honour to declare the 12<sup>th</sup> CDF Annual Review Conference officially open.**

**12. I thank you**